



Co-funded by the  
Erasmus+ Programme  
of the European Union



# CAPACITY BUILDING for Curricula Modernization of Syrian and Lebanese HEIs & Lifelong Learning Provision

598318-EPP-1-2018-1-LB-EPPKA2-CBHE-JP  
Erasmus+ KA2 – Capacity Building in the field of Higher Education

## TOWARDS SUSTAINABLE NGOs MANAGEMENT & OPERATION WITH SPECIAL FOCUS ON REFUGEES (MORALE)

**Disclaimer:**

*This project has been funded with support from the European Commission. This publication reflects the views only of the authors and the Commission cannot be held responsible for any use which may be made of the information contained therein. Reproduction is authorised provided the source is acknowledged*

## about **MORALE**

**Morale Project** is a structural project co-funded by the ERASMUS+ Programme of the European Union.

It aims at building the capacities of Syrian & Lebanese Higher Education Institutions (HEIs) to train a new generation of high skilled professionals in Non-Governmental Organizations (NGOs) management & operation to enhance inclusion of refugees and the rebuilding of the South Mediterranean society.

### **MORALE** Objectives:

- To provide the NGOs labour market sector with high skilled professionals trained to effectively manage and operate in NGO environments by means of modernising Social & Behavioural Sciences related curricula, and by offering lifelong courses targeting NGOs professionals in partner universities.
- To raise the awareness on the key role of HE in the provision of high-level competences of the future NGOs professionals and strengthen inter-institutional cooperation among HEIs, NGOs and governments through targeted networking actions.



### **Bologna study visit of the MORALE Project: 23<sup>rd</sup> to 24<sup>th</sup> January 2020**

598318-EPP-1-2018-1-LB-EPPKA2-CBHE-JP

“Capacity building for curricula modernization of Syrian and Lebanese HEIs and lifelong learning provision: towards sustainable NGOs management and operation with special focus on refugees/Morale.”

co-funded by the Erasmus+ Programme of the European Union and coordinated by the Beirut Arab University.

The University of Bologna hosted a Study Visit within the framework of the MORALE Project from 23<sup>rd</sup> to 24<sup>th</sup> January 2020. It was organized in cooperation with Dr. Soubhi Abou Shahin (the coordinator of MORALE project), and Prof. Rabih Chattat (the coordinator for Bologna university), with the participation of representatives from 7 Lebanese and Syrian Higher Education Institutions, and Colleagues from Alicante University. Oldenburg University joined the last meeting through skype conference meeting to discuss next visits.

Its aim was to give partners an in-depth understanding about two major points. First, The Study programme offer of UoB related to sustainable NGO management and operation. Second, How EU NGOs dealing with refugees, migration and related issues are managed and operate at regional and national level.

### The two days meeting

Professor Chattat from university of Bologna and Professor Abou Chahine from the coordinating institution welcome the participants and provide a short brief about the purpose of the meeting.

At the first day:

In the first session, Filippo Sartor, the international relations division at the University of Bologna presented the different education cycles and a general overview of the numbers of the university, and the fact that all courses are implanted based on the needs of the market.

In the second session, Prof. Rabih Chattat presented an overview of available relevant programs in Italy that may be interesting for the MORALE project. He pointed out the postgraduate Professional Master Programs.

In the third session, Prof. Brasili (course coordinator), from University of Bologna make a Presentation of the Bachelor Courses on NGO and discussion. Then, Prof. Silvia Grandi, an Adjunct Professor at the University of Bologna, gave a quick view of the taught courses concerning the social Business degree. She focused in her presentation on the trend of education in financing NGOs and on case study of an Italian NGOs acting in international cooperation. She presented also the career opportunities of this programme and the relevant research area.

During the fourth session, Prof. Federica Bandini, from UNIBO, presented the good practices and case study of the Master Courses and discussion with focus on management issues.

At the second day:

For the first session Mr. Colucci from the UNHCR, Bologna Office addressed the issues of differentiating between refugees, immigrants and the legal status of each of them.

In the second session Ms Stefania Piccinelli, Project Manager at GVC we World Onlus, pointed the role of NGO management and organizational structure, and the opportunities related to international aid initiatives for refugees.

The third session was for the case study of Open Group, represented by Caterina Pozzi, (NGO), they have shown a quick review of the job and how to integrate refugees in society.



### During the Meeting

In the last session, Luis Gomez de Membrillera from Alicante University and Jorge Marx Gomez from Oldenburg University, joined the meeting through Skype, in this meeting, the main parts of the structured interviews for both Bologna and LU universities in addition to NGOs were discussed. AIU presented the questionnaire preparation progress and discussed the results of the focus group study conducted in Syria.

Then the participants provided their comments about the questionnaires and the interview contents.

After the two presentations, a general discussion concerning the timetable for the activities of the next three months, the highlighted points are:

- Finalizing the questionnaires (shortening) and the interview guidelines within two weeks.
- Finalizing the implementation and collection of data within one month
- The visit to Alicante and Oldenburg universities will be in March: 17 and 18 March 2020 at Alicante University in Spain; and 20 and 21 March 2020 at the Oldenburg University in Germany.

Finally, Professor Sobhi Abou Chahine highlighted some points about the financial management of the project and informed the participants about the progress in the dissemination work package especially the website.

## CONTACT US

### MORALE PROJECT

**Prof. Sobhi Abou Chahine**  
Dean of Student Affairs  
Coordinator of MORALE project at

### Beirut Arab University (BAU)

Beirut Campus, Main Building, 3<sup>rd</sup> Floor  
Phone: +961 1 300 110 - Ext. 2234 – 2258  
Fax: +961 1 704 613

achahine@bau.edu.lb  
rana.hatab@bau.edu.lb

<http://www.moraleproject.org/>

<http://www.facebook.com/Morale.Project/>



ALMA MATER STUDIORUM  
UNIVERSITÀ DI BOLOGNA

