



Co-funded by the  
Erasmus+ Programme  
of the European Union



# CAPACITY BUILDING

for Curricula Modernization of  
Syrian and Lebanese HEIs

&

Lifelong Learning Provision

598318-EPP-1-2018-1-LB-EPPKA2-CBHE-JP

Erasmus+ KA2 – Capacity Building in the field of Higher Education

TOWARDS  
**SUSTAINABLE NGOs**  
MANAGEMENT & OPERATION  
WITH SPECIAL FOCUS  
ON REFUGEES (MORALE)

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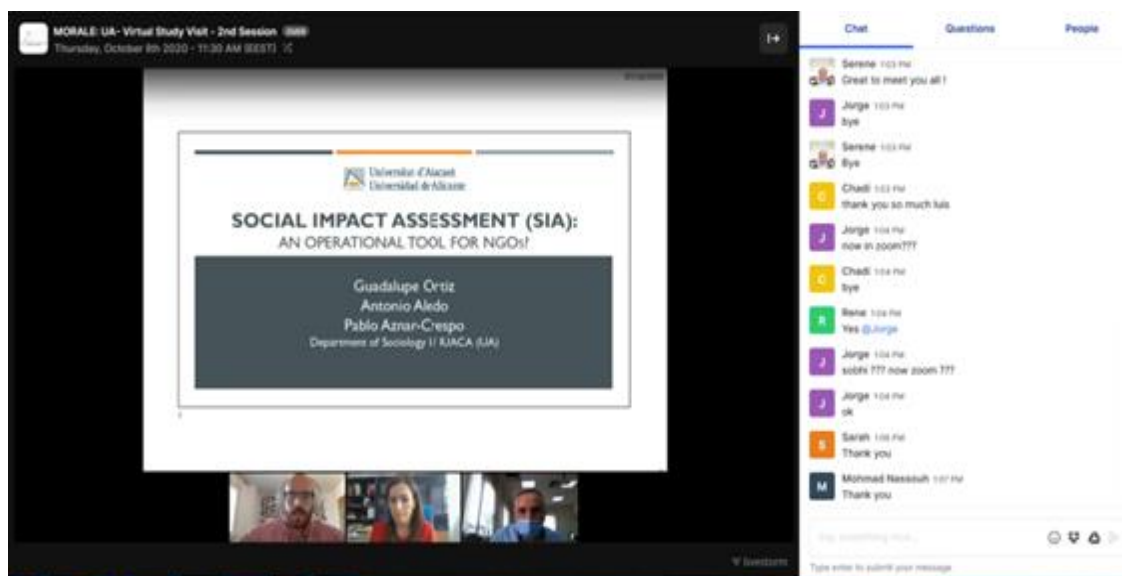
## about MORALE

**Morale Project** is a structural project co-funded by the ERASMUS+ Programme of the European Union.

It aims at building the capacities of Syrian & Lebanese Higher Education Institutions (HEIs) to train a new generation of high skilled professionals in Non-Governmental Organizations (NGOs) management & operation to enhance inclusion of refugees and the rebuilding of the South Mediterranean society.

### MORALE Objectives:

- To provide the NGOs labour market sector with high skilled professionals trained to effectively manage and operate in NGO environments by means of modernising Social & Behavioural Sciences related curricula, and by offering lifelong courses targeting NGOs professionals in partner universities.
- To raise the awareness on the key role of HE in the provision of high-level competences of the future NGOs professionals and strengthen inter-institutional cooperation among HEIs, NGOs and governments through targeted networking actions.



### Alicante Virtual study visit of the MORALE Project

598318-EPP-1-2018-1-LB-EPPKA2-CBHE-JP

“Capacity building for curricula modernization of Syrian and Lebanese HEIs and lifelong learning provision: towards sustainable NGOs management and operation with special focus on refugees/Morale.”

co-funded by the Erasmus+ Programme of the European Union and coordinated by the Beirut Arab University.

The University of Alicante hosted a Virtual Study Visit within the framework of the MORALE Project from 7th to 8th October 2020. Representatives from 7 Lebanese and Syrian Higher Education Institutions and 1 German University, together with different NGO professionals from the region, congregated online to participate in this event of experience sharing and exposure to international practices in the field of cooperation and development teaching in higher studies programmes, as well as refugees and migration management, at local and regional levels. Alicante Virtual Study Visit has also given the chance for participants to be introduced to important operational tools necessary for efficient NGO management, such as Social Impact Assessment. Overall, the topics included topics of both academic and practical nature.

### The two days meeting

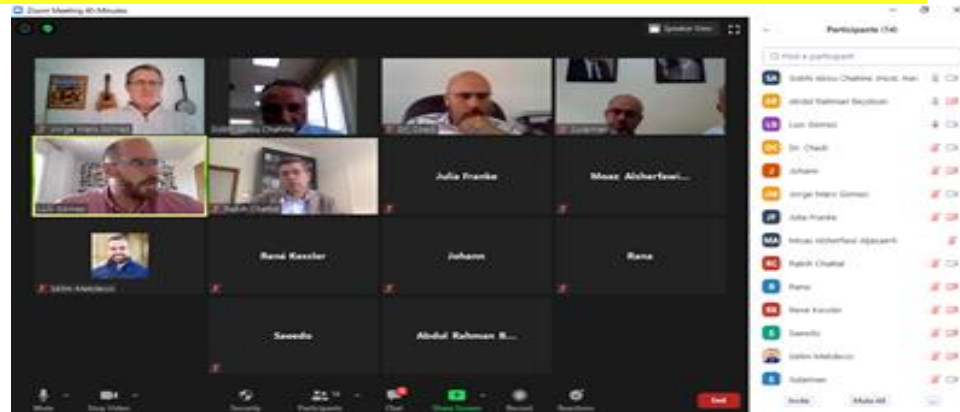
Luis Gómez de Membrillera, International Project Management Office, University of Alicante welcomed participants and gave a brief introduction to the Goals of the study visit.

MORALE partners firstly focused on becoming acquainted with the Study programme offer of the University of Alicante related to sustainable NGO management. As such, they discussed in-depth the content of “Interuniversity Master in Cooperation for Development of the University of Alicante” with Dr. Moisés Hidalgo, academic director of the Master, specially looking into the different academic modules that could be transposed to the Syrian and Lebanese context. They continued working on getting familiar with the Environmental Impact Assessment with Dr. Jose Enrique Tomás from the Ecology department, as well as, being exposed to the basic concepts of Social Impact Assessment with Dr. Guadalupe Ortiz from the Sociology department.

Additionally, MORALE had the opportunity to interact with experienced organizations on refugee and migration management at national and regional level by meeting with Antonio José Victoria, an International Protection Lawyer from Accem, as well as, Nuria Ferré from the Spanish Commission for Refugees (CEAR). Understanding EU practices in the field of cooperation, development and refugee management is crucial for MORALE ultimate goals.

The MORALE project aims to strengthen to the capacities of Syrian & Lebanese Higher Education Institutions to train a new generation of high skilled professionals trained by PC HEIs to effectively manage and operate in NGO environment, enhancing inclusion of refugees and the rebuilding of the South Mediterranean society. MORALE will achieve this goal by delivering capacity building actions and trainings, modernizing curricula offers at partner countries as well as devising lifelong learning courses for professionals on the field.

<http://www.moraleproject.org/>



### During the zoom Meeting

Moderated by the coordinator Prof. Sobhi Abou Chahine with the participation of all partners' contact persons, the following topics were discussed:

- The project coordinator updated the consortium about the management plan, the preparation of the midterm report, the problems related to the financial situation.
- The report regarding the survey and interview results is expected to be done by the end of this month.
- A preliminary analysis of work package one is being done to identify the capacity building modules.
- Start the relevant activities of CURRICULA ENHANCEMENT & DELIVERY within two months.
- Start the LLL COURSES DESIGN & IMPLEMENTATION activities within two months.
- For the dissemination work package, it was agreed to publish all relevant newsletters according to the proposal in addition to the Arabic version.
- The progress including the Quality Plan, the Evaluation Questionnaire was presented by the Work Package Leader, and the external quality expert to be recruited soon and to prepare of terms of references.

## CONTACT US

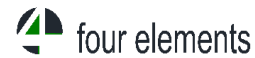
### MORALE PROJECT

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